



Judicial Council of California

Data Analytics Advisory Committee

www.courts.ca.gov/daac.htm
research@jud.ca.gov

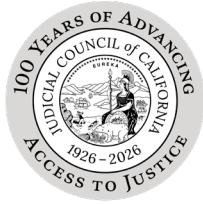
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DATA ANALYTICS ADVISORY COMMITTEE

MATERIALS ACTION BY EMAIL

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Judicial Council of California

455 Golden Gate Avenue · San Francisco, California 94102-3688

Telephone 415-865-4200 · Fax 415-865-4205

MEMORANDUM

Date

October 19, 2026

Action Requested

Review and Approve

To

Members of the Data Analytics Advisory Committee

Deadline

November 2, 2026

From

Data Analytics Advisory Committee
Jake Chatters, Chair
Kristin Greenaway, Manager
Research, Analytics, and Data

Contact

Kristin Greenaway, Manager
(415) 865-7832
kristin.greenaway@jud.ca.gov

Subject

Data Analytics Advisory Committee Annual Agenda

Introduction

Rule 10.68 of the California Rules of Court charges the DAAC with making recommendations to the Judicial Council concerning the collection, use, and sharing of judicial branch data and information to inform decision-making, promote transparency, and improve the administration of justice, while safeguarding nonpublic data and data sources. To that end, the Data Analytics Advisory Committee (DAAC) submits a proposed annual agenda, consistent with its charge, identifying the key objectives and related projects it intends to pursue in the upcoming year.

At its September 15, 2026, meeting, the DAAC reviewed and discussed its proposed 2027 annual agenda. Following that review and subsequent internal Judicial Council Executive and Management team review on October 5, 2026, the annual agenda is now ready for approval by the DAAC for submission to the Executive and Planning Committee for consideration at their December 1, 2026, meeting.

Annual Agenda Review Process Overview

Each advisory committee has an oversight committee. The annual agenda review process provides an opportunity for an oversight committee to gain a clear understanding of the advisory committee's proposed priorities, objectives, and planned activities for the coming year. The review focuses on the advisory committee's key initiatives, anticipated projects, and the extent to which those efforts support the Judicial Council's strategic goals. Additionally, the review meeting serves as an opportunity to learn about the advisory committee's direction, priorities, resource considerations, and expected outcomes. The draft annual agenda serves as the foundation for this review.

The designated oversight committee for the DAAC is the Executive and Planning Committee. Prior to their review, Judicial Council's Executive and Management team meets with lead staff to the committee to conduct an initial assessment of the proposed annual agenda and ensure alignment with organizational priorities. The proposed agenda is then reviewed by the Executive and Planning Committee, which is responsible for its approval.

Role of the DAAC

Under California Rules of Court, rule 10.34(a), and the Judicial Council Governance Policies, advisory bodies are charged with making recommendations and presenting policy alternatives to the Judicial Council to support and improve the administration of justice within their respective areas of responsibility. Specifically, rule 10.68 of the California Rules of Court charges DAAC with making recommendations to the Judicial Council concerning branch data. The DAAC chair, in partnership with lead staff, is responsible for developing the DAACs annual agenda.

The annual agenda process is intended to establish a shared understanding among the Executive and Planning Committee, the DAAC chair, and lead staff regarding the DAACs strategic priorities for the coming year. The agenda identifies the key objectives, initiatives, and projects the advisory body intends to pursue in furtherance of its charge. This shared understanding promotes alignment of expectations, supports effective planning and resource allocation, and serves as the foundation for ongoing collaboration and coordination between the Judicial Council and the DAAC.

Upon approval by the Executive and Planning Committee, the DAACs annual agenda is posted on the committee's webpage on the California Courts website to promote transparency and inform branch stakeholders of the committee's planned work and priorities for the year ahead.

Recommendation

Judicial Council staff recommend the DAAC to approve the committee's Annual Agenda on Monday, November 2, 2026, before submitting it to the Executive and Planning Committee ahead of its meeting on December 1, 2026, for final approval.

Attachments and Links

1. DAAC_2027 Annual Agenda_Draft

Data Analytics Advisory Committee Draft Annual Agenda—2027

Approved by Executive and Planning Committee: Enter a date

I. COMMITTEE INFORMATION

Chair: Mr. Jake Chatters, Court Executive Officer, Superior Court of Placer County

Vice Chair: Hon. Thomas E. Kuhnle, Judge, Superior Court of Santa Clara County

Lead Staff: Ms. Leah Rose-Goodwin, Chief Data and Analytics Officer, Ms. Kristin Greenaway, Manager, and Mr. Mustafa Sagir, Supervising Analyst, Research, Analytics, and Data

Advisory Body's Charge/Membership:

Rule [10.68](#) of the California Rules of Court states the charge of the Data Analytics Advisory Committee (DAAC), which is to make recommendations to the Judicial Council regarding the collection, use, and sharing of judicial branch data and information to inform decision-making, promote transparency, and improve the administration of justice while ensuring the security of nonpublic data and data sources.

In addition to the duties described in rule [10.68](#), the committee must:

- (1) Develop and recommend policies, or revisions to existing policies, concerning standards and measures to use in collecting, analyzing, and sharing data and information that will advance the goals of increased access to justice, greater transparency and accountability, and enhanced delivery of services to the public.
- (2) Develop and recommend performance measures, studies, and methodologies to measure and report on court administration, practices, and procedures, including workload assessments; and
- (3) Identify, analyze, and report on emerging issues related to branch data and information, including usage of data and information to support branch projects and initiatives.

Rule [10.68](#) sets forth the membership position of the committee. The Data Analytics Advisory Committee currently has 14 voting members and 2 advisory members. The current committee [roster](#) is available on the committee's webpage.

Subgroups of the Advisory Body:

1. **Ad Hoc Data Visualization Workgroup** (Continued)
2. **Ad Hoc Workload Measurement Workgroup** (Continued)
3. **Court Executive Advisory Committee (CEAC) Judicial Branch Statistical Information Systems Subcommittee** (TBD)- This subcommittee is currently under the Court Executive Advisory Committee and is responsible for monitoring and addressing questions related to JBSIS data collection. This subcommittee may be moved under DAAC.

Advisory Body and Subgroup Meetings Planned for 2027:

- January 14, 2027: Videoconference
- March 11, 2027: Videoconference
- May 13, 2027: In-person (San Francisco); we will seek approval in late 2026 or early 2027 to hold this meeting in person
- July 8, 2027: Videoconference
- September 16, 2027: Videoconference
- November 18, 2027: Videoconference

☐ Check here if more than one in-person meeting is approved by the internal committee oversight chair.

II. COMMITTEE PROJECTS

Priority Levels and Branch Goals Key

Priority Levels for Non-Rules/Forms

- 1 – Must be done
- 2 – Should be done

Priority Levels for Rules/Forms Proposals

1a (Legal Compliance) – Proposal urgently needed to conform to or accurately reflect the law.

1b (Council Directive) – Council has directed the committee to consider new or amended rules and forms.

1c (Urgent Remedial Action) – Change is urgently needed to remedy a problem that is causing significant cost or inconvenience to the courts or the public.

1d (Financial/ Legal Risk Mitigation) – Proposal is otherwise urgent and necessary, such as a proposal that would mitigate exposure to immediate or severe financial or legal risk.

2a (Useful Changes in Law) – Useful, but not necessary, to implement changes in law.

2b (Responsive to Concerns) – Responsive to identified concerns or problems.

2c (Helpful Advancing Branch Goals) – Helpful in otherwise advancing Judicial Council goals and objectives

Judicial Branch Strategic Plan–Branch Goals

- I. [Access, Fairness, Diversity, and Inclusion](#)
- II. [Independence and Accountability](#)
- III. [Modernization of Management and Administration](#)
- IV. [Quality of Justice and Service to the Public](#)
- V. [Education for Branchwide Professional Excellence](#)
- VI. [Branchwide Infrastructure for Service Excellence](#)
- VII. [Adequate, Stable, and Predictable Funding for a Fully Functioning Branch](#)

Ongoing Projects and Activities

1. *Project Title:* Branchwide Data Analytics Governance and Policy Development

Priority: 1

Supported Strategic Plan Branch Goals:

I. Access ☐	II. Independence ☐	III. Modernization ☒	IV. Quality ☐	V. Education ☐	VI. Infrastructure ☐	VII. Funding ☐
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Project Summary: As part of branchwide efforts to use technology to innovate and increase access to justice and in recognition of the critical importance of data-driven decision-making, the committee will develop data standards and principles that address (1) data quality; (2) how we access, use, and share data, including data visualizations and dashboards; and (3) data security, among others. These policies will guide the Judicial Council and its advisory bodies in the use of data for decision-making. The committee will develop a prioritized list of data governance policies for Judicial Council review and approval.

Data Visualizations and Dashboard Review – The committee will review data visualizations and dashboards submitted by Judicial Council staff for review as outlined in the Dashboard Release Policy.

Data Analytics Policies –The Committee will focus 2027 efforts on the development of a policy workplan to establish clear policy priorities. Initial priority will be given to policy development related to the use of court data stored in the JCC data lake (Azure database/Snowflake).

Status/Timeline: Ongoing.

Fiscal Impact/Staff Resources: Completion of this project will be accomplished with existing resources with input from Judicial Council offices of Information Technology, Legal Services, and the Center for Judicial Education and Resources (CJER) Advisory Committee.

☐ Check this box if this project may result in an allocation or distribution of funds to the courts. *Advisory body staff will coordinate with Budget Services to ensure its review of relevant materials.*

Internal/External Stakeholders: Trial and appellate courts.

AC Collaboration: Artificial Intelligence Task Force, Information Technology Advisory Committee, CJER Advisory Committee.

2. *Project Title: Workload Studies (Resource Assessment Study (RAS) and Judicial)*

Priority: 1

Supported Strategic Plan Branch Goals:

I. Access ☐	II. Independence ☐	III. Modernization ☒	IV. Quality ☐	V. Education ☐	VI. Infrastructure ☐	VII. Funding ☐
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Project Summary: In October 2013, the Workload Assessment Advisory Committee approved a motion stating that the workload studies (both staff and judicial) should be updated every five years, though not concurrently so that they continue to accurately represent staff and judicial workload. The Resource Assessment Study (RAS) is used to update the caseweights and other model parameters that are needed to estimate workload-based need for the staff in the trial courts. Outputs from RAS are provided to the Trial Court Budget Advisory Committee (TCBAC) for their use in the Workload Formula (WF). The Judicial Workload Study is used to update the caseweights and other model parameters that are needed to estimate the number of judgeships needed in the trial courts.

2024 Resource Assessment Study (RAS) – The Judicial Council approved the 2024 Resource Assessment Study (RAS) model in April 2025 on the recommendation of the committee. The 2024 RAS Model updates the prior RAS study from 2018. Due to the close proximity between adoption of the 2024 RAS Model and annual update of the 2025/2026 Trial Court Workload Funding Model, a one-year pause was instituted on the use of the 2024 RAS Model to allow additional DAAC-led stakeholder engagement. During 2026, DAAC initiated a supplemental review to validate the study findings and to articulate the factors driving changes in staff processing times more fully. The committee did not recommend changes to the 2024 RAS study caseweights based on this supplemental review.

2025 Judicial Workload Study – The Judicial Workload Study update began in the summer of 2025, with the goal of completing the study update in 2026 to coincide with the legislatively-mandated Judicial Needs Assessment report due November 1, 2026. The committee approved the updated judicial workload model parameters at their July 14, 2026 and August 20, 2026 meetings. A report summarizing the study updates will be submitted to the Judicial Council for approval at the October 16, 2026, business meeting.

RAS Annual and Periodic Updates – The RAS output is used as a key metric in the Trial Court Workload Funding Model, which is used by the TCBAC and the Judicial Council to assess funding need in the Trial Courts. Each year, the RAS is updated to reflect the most current three-year average filings. Additionally, periodic updates are made to other model parameters (including ratios used in the model to estimate Program 90 staff and supervisory staff). Further, interim adjustments may be made to the RAS model as needed.

Adjustment Request Proposals (ARPs) – If applicable, the TCBAC refers ARPs to DAAC for review and analysis as they pertain to the workload models. ARPs are due to TCBAC in January of each year.

This upcoming year, the committee will continue to work on the workload studies, including a review of court clusters used in the RAS, potential

revision to the ARP process to reduce delays, and reviewing the methodology to measure caseweights in special case types (i.e. Asbestos, complex civil, and CARE court) as well as any additional review as needed.

Status/Timeline: Ongoing.

Fiscal Impact/Staff Resources: In addition to existing resources, expanded use of subcommittees to address referred and requested projects may require additional administrative support for meeting preparation and documentation of outcomes.

☒ Check this box if this project may result in an allocation or distribution of funds to the courts. *Advisory body staff will coordinate with Budget Services to ensure its review of relevant materials.*

Internal/External Stakeholders: Trial courts; Judicial Council

AC Collaboration: Judicial Branch Budget Committee (JBBC), TCBAC

3. **Project Title:** Trial Court Operational Metrics Review

Priority: 1

Supported Strategic Plan Branch Goals:

I. Access ☐	II. Independence ☐	III. Modernization ☒	IV. Quality ☒	V. Education ☐	VI. Infrastructure ☐	VII. Funding ☐
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Project Summary: In connection with the required reporting per Government Code section 68515 (formerly known as SB 154), the committee should review existing standards and measures of judicial administration and consider whether existing standards should be updated or modified or if new standards should be adopted. Any new, updated, or modified metrics should be relevant and meaningful to court operations and further progress efficient and effective caseflow management. The committee will continue to assess current standards and measures and may want to consult with the National Center for State Courts or other entities on these standards. This effort will inform caseflow management monitoring and reporting, as part of the recommended approach to these areas being considered by the Judicial Council, as recommended by the Trial Court Presiding Judges Advisory Committee (TCPJAC)/CEAC joint subcommittee on caseflow management.

Status/Timeline: Ongoing.

Fiscal Impact/Staff Resources: Completion of this project will be accomplished with existing resources.

☐ Check this box if this project may result in an allocation or distribution of funds to the courts. *Advisory body staff will coordinate with Budget Services to ensure its review of relevant materials.*

Internal/External Stakeholders: Trial courts, Judicial Council, and NCSC.

AC Collaboration: CJER Advisory Committee, Criminal Law Advisory Committee (CLAC), Civil and Small Claims Advisory Committee (CSCAC), Family and Juvenile Law Advisory Committee (Fam/Juv), JBBC, and TCBAC.

4. Project Title: Trial Court Operational Metrics Annual Report (Government Code 68515, formerly known as SB 154)

Priority: 1

Supported Strategic Plan Branch Goals:

I. Access ☐	II. Independence ☒	III. Modernization ☒	IV. Quality ☐	V. Education ☐	VI. Infrastructure ☐	VII. Funding ☐
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Project Summary: As required by budget bill language, the Judicial Council will publish an annual report by February 1 each year to the Legislature on the operations of each trial court with various operational and budgetary metrics, including but not limited to, time to disposition and case clearance rates by case type, backlogs by case type, court hours of operations including public counter hours, staff vacancy rates by classification, fund balance detail from the prior fiscal year, the calculated funding level of each court and the percent of funding actually provided to each court, and the funding level of each trial court as measured by the Judicial Council–approved workload formula.

Status/Timeline: Ongoing; the annual report is due February 1.

Fiscal Impact/Staff Resources: Completion of this project will be accomplished with existing resources.

☐ Check this box if this project may result in an allocation or distribution of funds to the courts. *Advisory body staff will coordinate with Budget Services to ensure its review of relevant materials.*

Internal/External Stakeholders: Legislature

AC Collaboration: TBD/as needed.

5. Project Title: Branchwide Data Collection

Priority: 1

Supported Strategic Plan Branch Goals:

I. Access ☐	II. Independence ☐	III. Modernization ☒	IV. Quality ☒	V. Education ☐	VI. Infrastructure ☐	VII. Funding ☐
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Project Summary: The Judicial Council is required to survey the business of the courts. Branch data collection helps to inform court leaders of trends and to make business decisions based on data. The committee will review and make policy recommendations on statewide data collection beyond the Judicial Branch Statistical Information System (JBSIS). The recommendations should be incorporated into the judicial branch data roadmap. In 2026/2027, the committee will work with the Court Executive Advisory Committee and the Appellate Advisory Committee to define responsibilities and process for defining new data reporting requirements. If approved, the committee will work on the transition of the JBSIS Subcommittee activities from the Court Executive Advisory Committee. The committee will review staff findings and recommendations related to the Data Analytics / Data Integration Project and make recommendations for long term data storage and reporting mechanisms to the Judicial Council.

Status/Timeline: Ongoing.

Fiscal Impact/Staff Resources: Completion of this project will be accomplished with existing resources.

☐ Check this box if this project may result in an allocation or distribution of funds to the courts. *Advisory body staff will coordinate with Budget Services to ensure its review of relevant materials.*

Internal/External Stakeholders: Trial and appellate courts.

AC Collaboration: Appellate Advisory Committee, CEAC, JBSIS Subcommittee of CEAC, and others TBD.

6. *Project Title: Branchwide Data Analytics Education and Building a Data Analytics Community*

Priority: 1

Supported Strategic Plan Branch Goals:

I. Access ☐	II. Independence ☐	III. Modernization ☐	IV. Quality ☐	V. Education ☒	VI. Infrastructure ☐	VII. Funding ☐
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Project Summary: As part of its efforts to expand data analytics capacity, the committee should identify branchwide educational opportunities for judges, justices, and court staff to become more conversant in data collection and usage in order to foster a branchwide data analytics community.

Data Analytics Summit – The committee will support data analytics events and other forms of community-building to support information sharing and education of court leaders and data practitioners.

Data Educational Sessions – The committee will support the CJER Advisory Committee’s efforts for data education sessions as requested.

Status/Timeline: Ongoing.

Fiscal Impact/Staff Resources: This project will draw on existing resources in the Judicial Council Research, Analytics, and Data Office.

☐ Check this box if this project may result in an allocation or distribution of funds to the courts. *Advisory body staff will coordinate with Budget Services to ensure its review of relevant materials.*

Internal/External Stakeholders: Trial and appellate courts.

AC Collaboration: CJER Advisory Committee, CEAC, and TCPJAC.

7. **Project Title: Defining Appropriate Use of Resource Assessment Study for Workload and Service Metric Evaluation**

Priority: 2

Supported Strategic Plan Branch Goals:

I. Access ☐	II. Independence ☐	III. Modernization ☒	IV. Quality ☒	V. Education ☐	VI. Infrastructure ☐	VII. Funding ☐
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Project Summary: The committee will initiate development of policy parameters for use of data from the workload studies in evaluating Branch-wide workload and identifying service metric development. This work is intended to mature the use of the Resource Assessment Study beyond defining weighted caseloads to how it could be used for defining workload impacts if specific service or access to justice initiatives are expanded branchwide. DAAC will keep working in partnership with the Administrative Director’s Trial Court Workload Funding Need Working Group.

Status/Timeline: Ongoing.

Fiscal Impact/Staff Resources: Completion of this project will be accomplished with existing resources.

☒ Check this box if this project may result in an allocation or distribution of funds to the courts. *Advisory body staff will coordinate with Budget Services to ensure its review of relevant materials.*

Internal/External Stakeholders: Trial Courts, JBBC, TCBAC, Department of Finance, Administrative Director's Trial Court Workload Funding Need Working Group.

AC Collaboration: CLAC, CSCAC, Fam/Juv, and Traffic Advisory Committee.

III. LIST OF 2026 PROJECT ACCOMPLISHMENTS

Project Highlights and Achievements

1. In January 2026, DAAC reviewed and approved the 2027-28 budget change proposal related to the data analytics program to support the expansion of the data warehouse and analytics platform.
2. In August 2026, a supplemental review to validate the 2024 Resource Allocation Study was completed and approved by DAAC.
3. The Judicial Workload Study update was completed in 2026. The updated caseweights and other model parameters were approved by the Judicial Council at its October 15-16, 2026, business meeting.
4. In September 2026, DAAC reviewed the Judicial Needs Assessment and submitted the report to the legislature on November 1, 2026.
5. In October 2026, DAAC sponsored a statewide Data Analytics Summit, which was attended by more than 200 analytical staff from across the Judicial Branch. The summit advanced knowledge-sharing, collaboration, and professional development in data analytics practices
6. Throughout 2026, DAAC reviewed and provided detailed feedback on the branch's data dashboard release policy, as well as several major data visualizations and dashboards. These included the MyCitations dashboard, a MyCitations factsheet, a dashboard on civil arrests in court facilities, a dashboard on juries and a set of court-specific analytical dashboards intended to support statewide transparency and decision-making.